



QUARTERLY COR NEWSLETTER

MARCH 15, 2014

VOLUME 1, ISSUE 2

Second Edition of the Contracting Officer's Representative (COR) Newsletter



"WE ARE THE GUIDING LIGHT FOR CONTRACTING IN THE CJOA"

The purpose of this newsletter is to provide specialized information to CJTSCC internal and external CORs/KOs. Every quarter the COR Program Manager, Quality Assurance Specialist Staff, and other CJTSCC staff professionals will provide news worthy COR articles, training tips, latest policies/procedures, and other pertinent COR information.

C-JTSCC Mission

CJTSCC plans, coordinates, and delivers agile effects-based contracting for coalition forces during OEF and beyond to enable long term security, stability, and prosperity, while maintaining the public's trust.

ETHICS Update

"There is no kind of dishonesty into which otherwise good people more easily and frequently fall than that of defrauding the government."

Benjamin Franklin

What is Bribery?

The corrupt payment, receipt, or solicitation of a private favor for official action. Black's Law Dictionary, 9th Ed.

Possible Indicators of Bribery, Public Corruption and Conflicts of Interest

- Unjustified favorable treatment to a contractor
- Acceptance of low quality goods, nonconformance to contract specifications, and/or unjustifiably late delivery of goods or services
- An unusually high volume of purchases from the same contractor or set of contractors
- Procurement officials fail to file financial disclosure forms (this may occur when a procurement official remains directly involved in a procurement in which he/she has a substantial financial stake in)
- Procurement official has family members who are employed by contractors which were awarded a government contract
- Purchasing unnecessary or inappropriate goods or services

Bribery Case Studies

<http://www.justice.gov/usao/ut/news/2014/01-29.html>

<http://www.justice.gov/opa/pr/2014/February/14-crm-162.html>

Suspect Bribery or other Corruption in the Acquisition Process?

Notify your chain of command and CJTSCC Command Judge Advocate's Office Immediately to: CJA Ethics POC- Capt Kathryn Boucher
DSN 318-449-6517 or [katryn.m.boucher@afghan.sva.army.mil](mailto:katrjn.m.boucher@afghan.sva.army.mil)

DEMOB Plan

Full demobilization of contractors and subcontractor (s) in the Afghanistan Combined Joint Operations Area (CJOA) is critical to responsible drawdown. The prime contractor is required to submit a demobilization plan to the Contracting Officer a minimum of 120 days prior to the end of the contract performance period or when requested by the Contracting Officer. The contractor (s) demobilization plan shall address, as a minimum, the following procedures detailed below. The procedures outline specific guidance to ensure a timely and responsible exit from theater. Prime contractors are responsible and accountable to ensure their subcontractor (s) at all tiers comply with responsible and timely exit from theater immediately following contract performance completion or termination.

The COR's demobilization Plan Checklist is available at the COR Share Point site.



CTIP Contractor's Trafficking in Persons

Take-aways: Quick action is key to resolution, Unannounced inspections are critical, and Use our OWN interpreters!

CJTSCC's incident reported: Contractor's employees indicated they were being denied the opportunity to return to their home country. The COR reported the potential CTIP violation to the KO and the appropriate investigative authorities were contacted. Upon further investigation, no CTIP violation had occurred – it was a dispute between the contractor and employees regarding circumstances under which the contractor would pay for visits home. The employees were returned to their country of residence at the contractor's expense. Great job by all involved!

DCMA Kuwait Inspection:

DCMA received a tip from a TCN on base about his living conditions at the Contractor's provided housing. Immediately, DCMA conducted an inspection noting unsatisfactory living conditions and employees potentially having their movement restricted. The contractor indicated that employees had been moved to a new location and DCMA ascertained that to be false by following the bus that transported the TCNs back and forth from the base. The Contractor's interpreter took DCMA on a wild goose chase that never revealed the housing used for the TCNs. When confronted, the Contractor ultimately paid employees a housing allowance and allowed them to procure their own housing. (Source - DoD CTIP Task Force meetings and lessons learned submitted from within CJTSCC. Minutes and briefing charts available at the Share Point Acquisition Policies site)



**RCC - Capital
Contracting Office for the Month!**

Publication Location—Camp As Sayliyah
Doha, Qatar

**COR Construction Basics
Foundations and Soil Mechanics**

Soil mechanics - the study of soil properties and behavior.

Foundations transfer the weight of the building to the ground. While 'foundation' is a generic term, typically every building has a combination of individual supports called footings, piers, pads or piles constructed in the surrounding soil designed to carry load-bearing walls and columns. Most foundations are constructed of reinforced concrete, but masonry, steel, wood timber or stone may be used also.

It is important for engineers to know the characteristics of soils in making structural design decisions; often a *soil or geotechnical investigation* is conducted. Soil is composed of different layers with unique characteristics. Soil samples or 'borings' are collected and sent to a lab to determine detailed properties at various depths including the *bearing capacity*. This is the amount of weight per unit area the soil can support. Soil near the surface can be loose and weak. Deeper layers are usually more consistent and stable. Therefore, it may be necessary to dig until firm, strong soil is reached before constructing a foundation. Safe bearing capacity is at least 1500 pounds per square foot (1500psf) for most light, single-story construction utilizing simple strip or spread footings.

TYPES OF FOUNDATIONS

Spread Footings, Piers or Pads - Simplest and most common type of foundation; used when structural loads are concentrated or carried by isolated columns.

Continuous Strip Footings - Common in load-bearing masonry construction, a continuous grade-beam that supports the weight of an entire wall rather than singular columns.

Pile Foundations - Used when building loads being transferred to the ground are very large in relation to the safe bearing capacity of the soil.

WATCH FOR: Firm, dry soils, managed placement and quality of concrete, proper size and position of reinforcement, correct size and depth of excavations or forms.



Regional Contracting Center-Capital (RCC-C) Consists of 40 military, civilian, and contractor personnel working out of two locations in Kabul; the primary location on Camp Phoenix and a smaller geographically separated reporting unit at the New Kabul Compound (NKC). RCC-C is responsible for providing contract support to the NATO Training Mission-Afghanistan, Combined Security Transition Command-Afghanistan and the Afghan National Security Forces (ANSF). The contracting office has also provided contract support to United States Forces Afghanistan, and the International Security Assistance Force. RCC-C is mainly responsible for fulfilling services and construction contract requirements in the Kabul capital region and the surrounding provinces. In the first quarter of FY14 alone, RCC-C awarded over \$10M worth of new contract actions in support of Operation Enduring Freedom, impacting over 100K coalition forces at 16 FOBs. RCC-C administers over 150 active construction and services contracts, and is also focused on closing out contracts in support of retrograde operations in Afghanistan. Send inquiries and new requirement packages to:

PHNXPRCCPR&CS@afghan.swa.army.mil

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If you have COR related articles that you would like us to feature, send the editor your article for possible publication.



**RCC - Capital
NKC Specialized Branch**

We are on SharePoint:

[HTTPS://3RDARMY.ARCNET.ARMY.MIL/SUBORDINATE_UNITS/CJTSC/SCO-A/COR/SITEPAGES/CONTRACTING_OFFICER_REPRESENTATIVE.ASPX](https://3rdarmy.arcnet.army.mil/subordinateunits/cjtsc/sco/cor/sitepages/contracting_officer_representative.aspx)

"Operational Contracting Support for the Warfighter"

**C-JTSCC Regional Contracting
Office Chiefs Conference**

C-JTSCC held its quarterly RCC Chief Conference 17-19 Feb 14 with RCC/RCO Chiefs, the GSCC Director, Commanding General, SCO-A and Staff at Camp Phoenix.

The theme was posturing operational contracting support for RESOLUTE SUPPORT and post-2014 operations in Afghanistan.

Key discussion areas included drawdown and continuity planning, deconstruction efforts, data improvement, ongoing "PSC to APPF" transition, and post-award emphasis.

A comprehensive review of policy trends and outstanding audits was also accomplished. Overall, the conference encouraged continued cross-talk, info-sharing, and communication with our customers. Our focus remains on supporting the Regional Commands, USFOR-A, and ISAF.

